

# FOOD ON DEMAND:

## THE BATTLE FOR THE CONSUMER

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# OVERVIEW

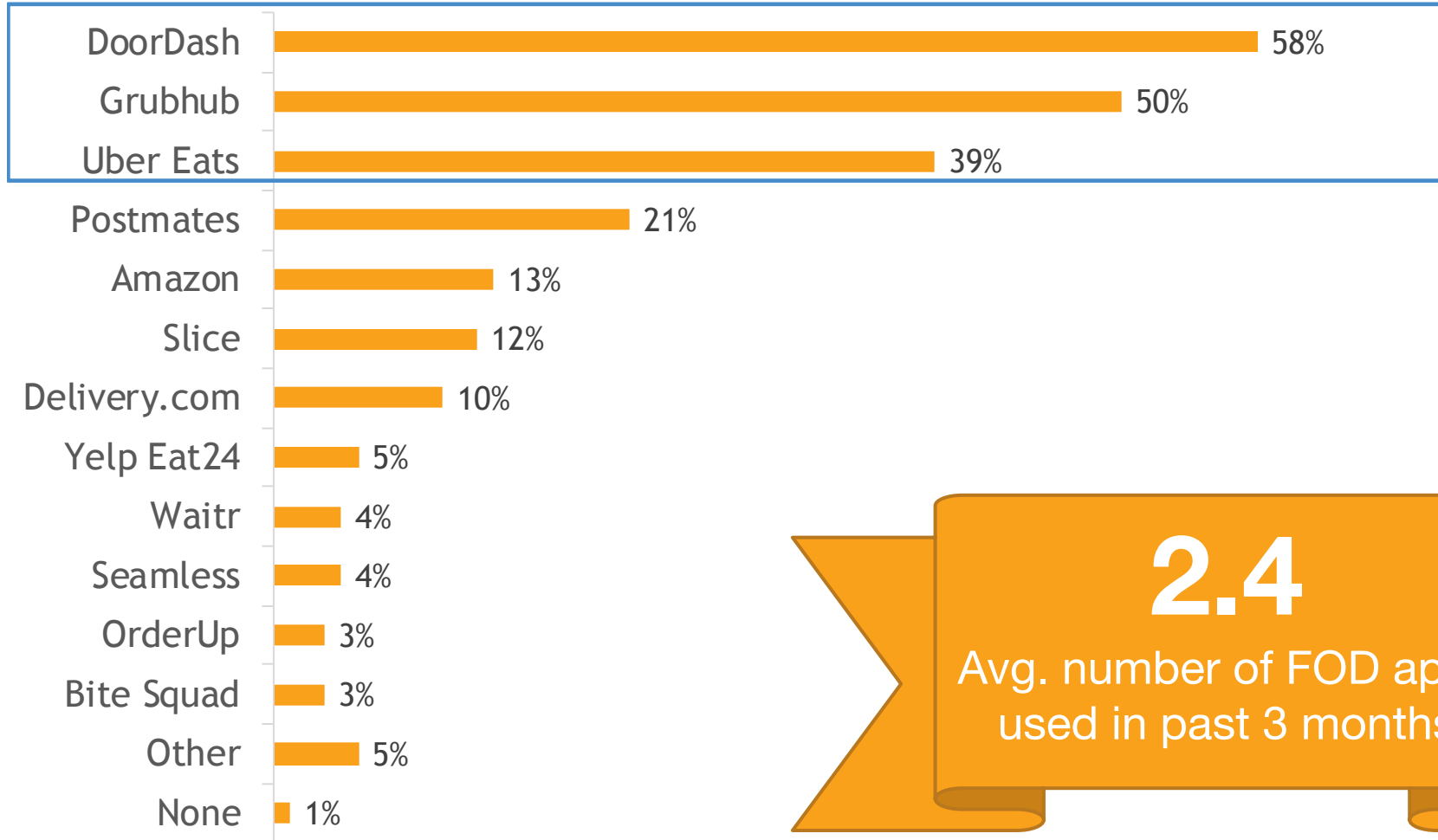
- ▶ Consumer Study
  - ▶ 694 surveys from our panel
  - ▶ North America
  - ▶ Has ordered from an FOD app in the past month
- ▶ Mystery Shops
  - ▶ 50 Bite Squad / 49 Uber Eats / 51 Door Dash
  - ▶ Primary Market - Minneapolis
  - ▶ Secondary Market - Moline

# CUSTOMER SURVEYS



# TO THE VICTOR GOES THE WALLET

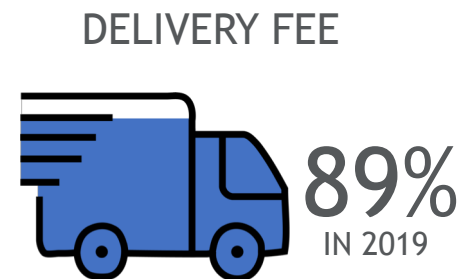
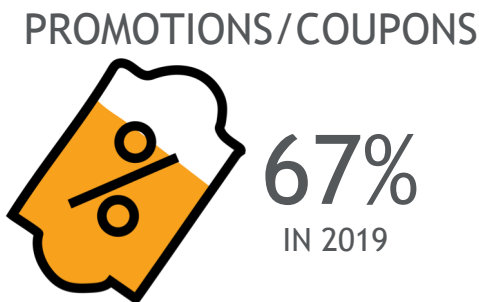
With results showing an average of 2.4 apps used, FOD apps need to seize consumer loyalty from the first visit!



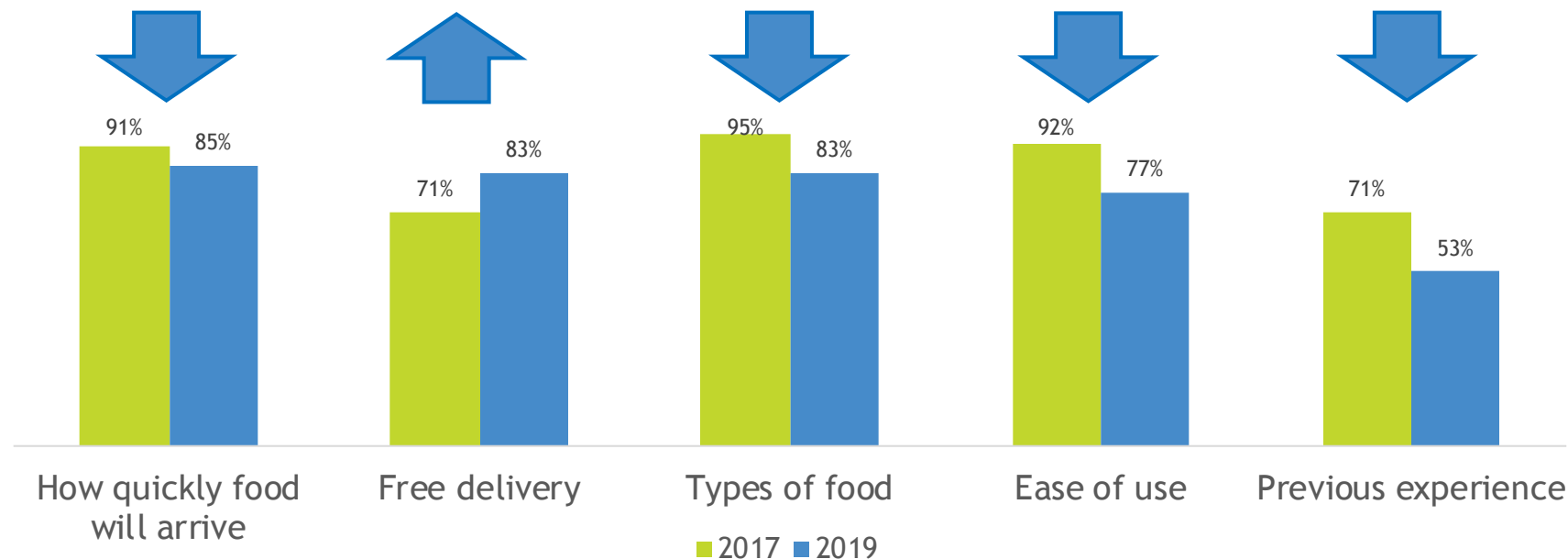
**2.4**  
Avg. number of FOD apps  
used in past 3 months

# DRIVERS SHOW NO DIFFERENTIATION IN FIGHT

Those surveyed cared the least about previous experience when selecting a FOD app. That means those surveyed see little to no difference in your service!



## 2017 VS. 2019 COMPARISONS



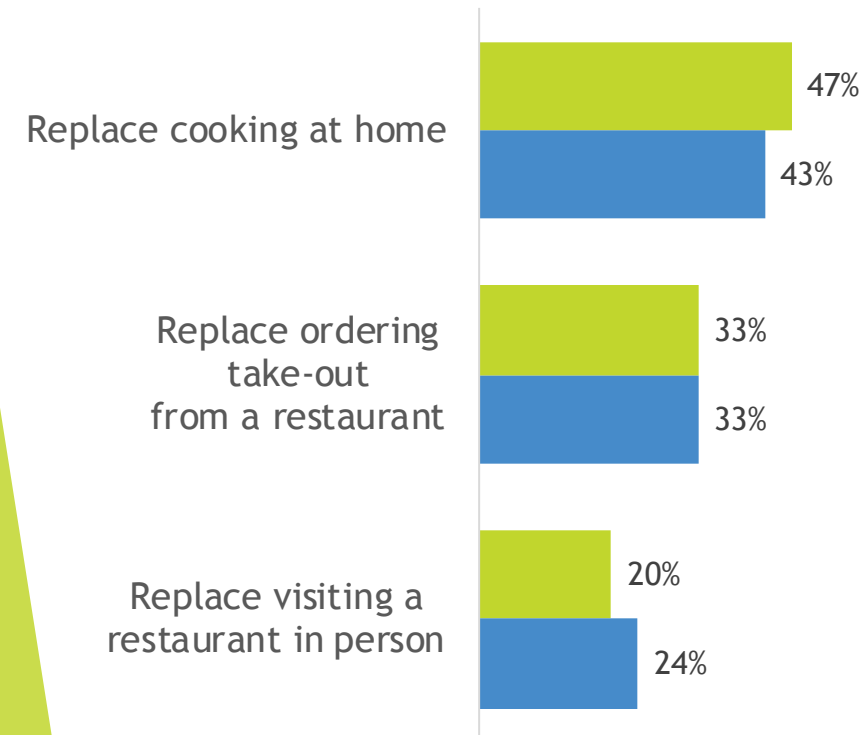
Base: Total Shoppers (694) | Rated 4=Important, or 5 Very Important  
2. When selecting a Food On Demand app to use, how important is each of the following to you?  
Use a scale of 1 = Not Important and 5 = Very Important

# TO CONQUER YOU MUST UNDERSTAND

As we all know, social media has changed behaviors. Consumers are more focused on solitude, even during meals.

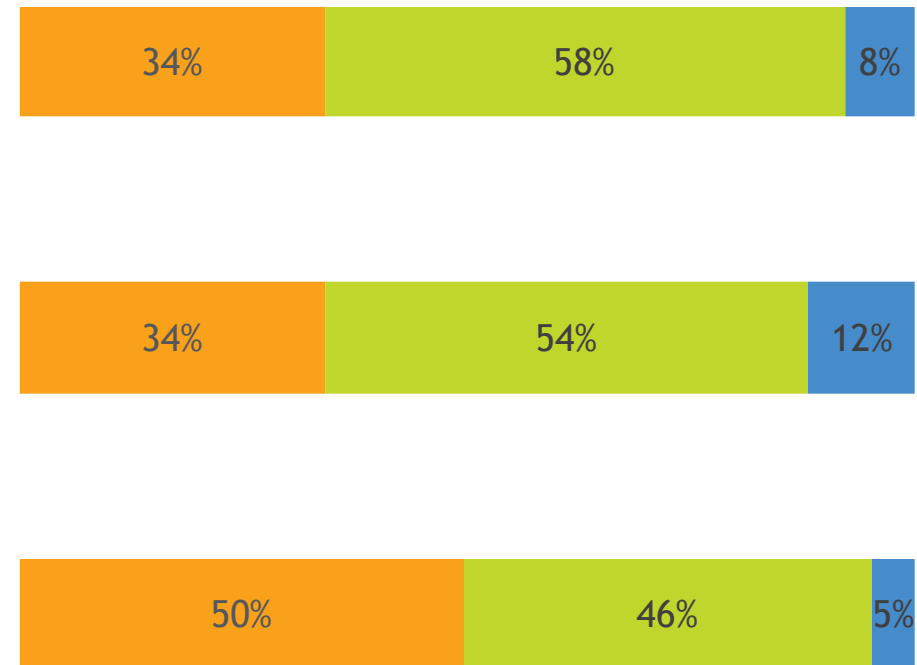
## CURRENT REASON TO USE FOD APP

■ 2017 ■ 2019



## FUTURE REASON TO USE FOD APP

■ More Likely ■ Neither more nor less likely ■ Less Likely

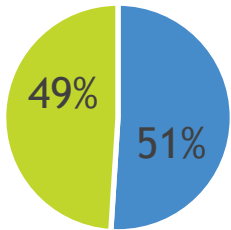


# BATTLE STRATEGY: RESTAURANT PARTNERSHIP

Half of the consumers have had a negative experience and blame the restaurant more than the FOD app. But at same time, restaurants are the main reason those surveyed chose their FOD app.

What can restaurants do to help FOD apps help them?

## HAS HAD A NEGATIVE EXPERIENCE

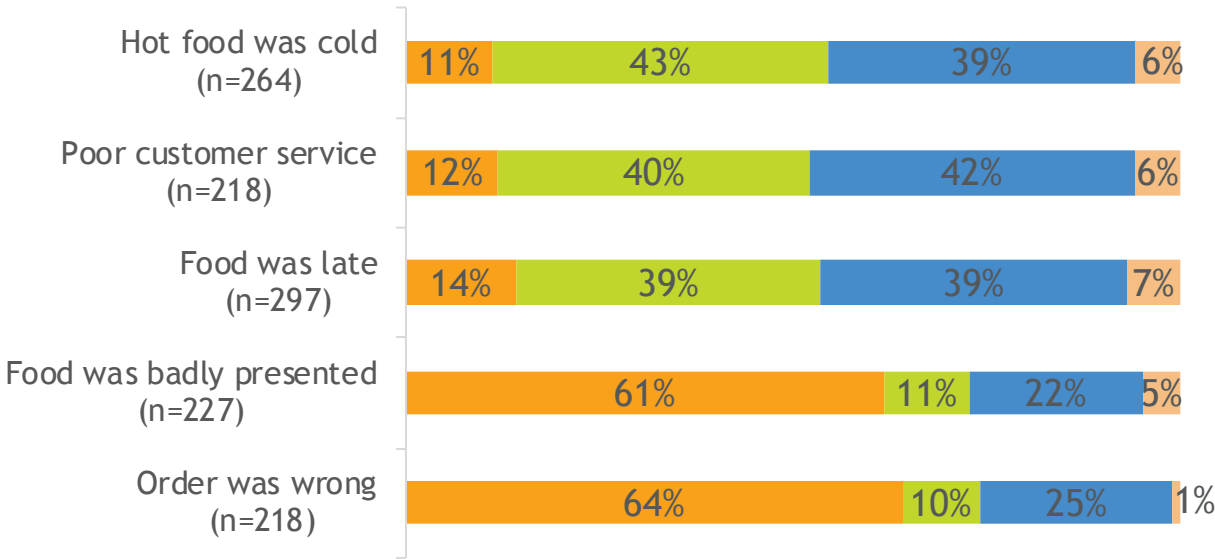


■ Yes ■ No  
Base: Total Shoppers (694)



## RESPONSIBLE FOR NEGATIVE EXPERIENCE

■ Restaurant ■ Delivery ■ Both ■ Don't Know



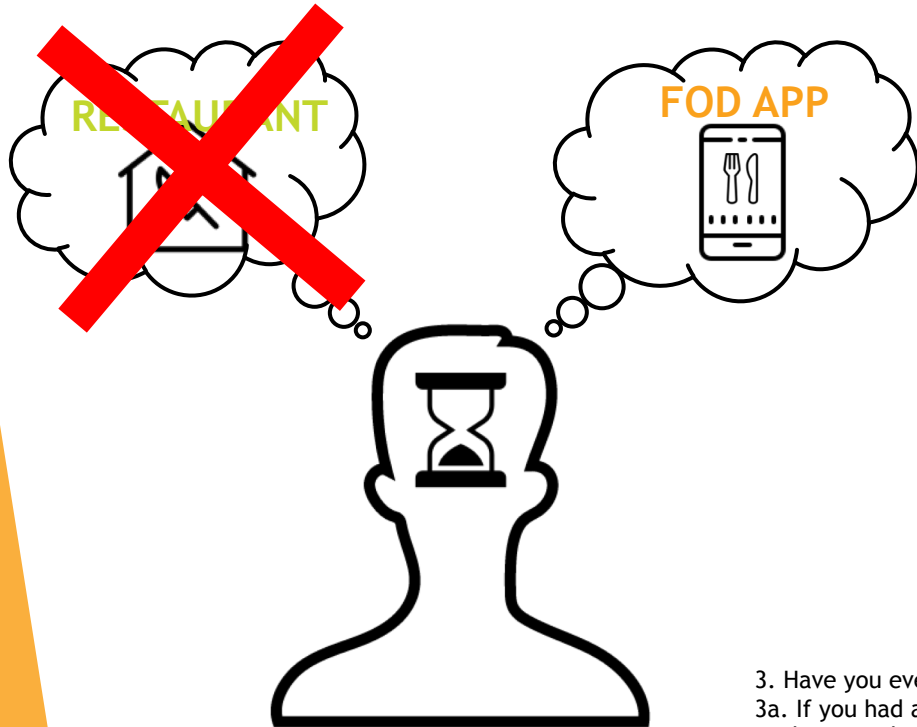
3. Have you ever had a negative experience with a Food On Demand App?  
3a. If you had a negative experience with one of the following, who would you feel is primarily responsible? (pick one for each reason below)

# SNEAK ATTACK ON DELIVERY TIMES

Restaurants get the customer in the app, but once there, those surveyed were less likely to switch apps. If there was a long estimated delivery time, most would change restaurants, not apps.

## RESTAURANTS:

Choose the apps you go to battle with wisely!  
They become an extension of your brand,  
and impact your wallet.



	RESTAURANT	FOD APP
2017	70%	30%
2019	69%	31%

3. Have you ever had a negative experience with a Food On Demand App?
- 3a. If you had a negative experience with one of the following, who would you feel is primarily responsible? (pick one for each reason below)
5. If the estimated delivery time was too long, would you be more likely to change the restaurant that you are ordering from or the app you are using to place the order?



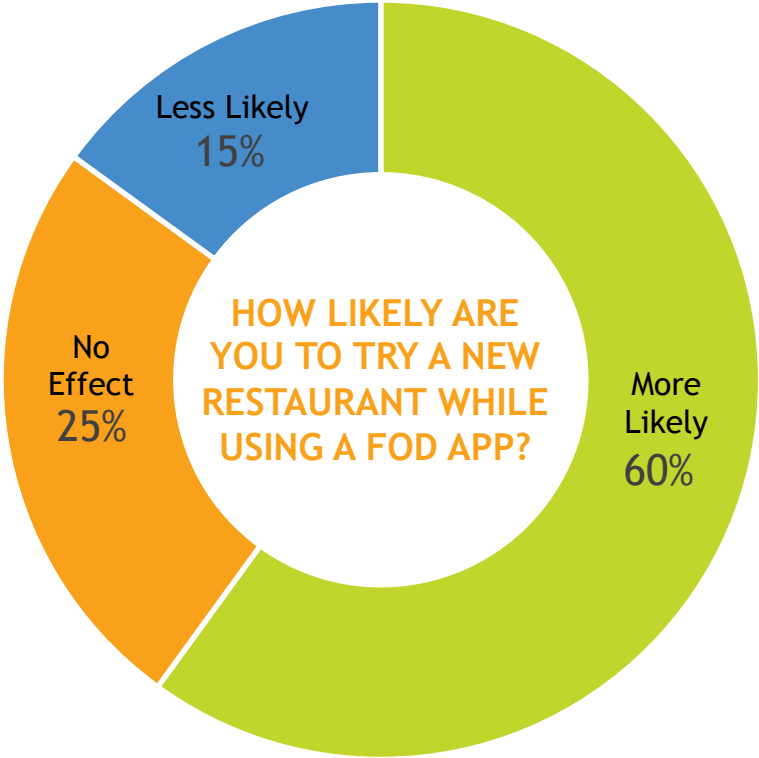
# RESTAURANTS DUKE IT OUT FOR FIRST PLACE

Those surveyed overwhelmingly came to the app because of the restaurant. But we also know if delivery time is longer, they will more than likely stay with your app and try something new!

WOULD YOU BE MORE LIKELY TO KNOW THE SPECIFIC RESTAURANT YOU WANT TO ORDER FROM, OR JUST A GENERAL IDEA OF THE TYPE OF CUISINE?



WHEN YOU DECIDE TO PLACE AN ORDER VIA A FOD APP, WHICH DO YOU DECIDE FIRST?

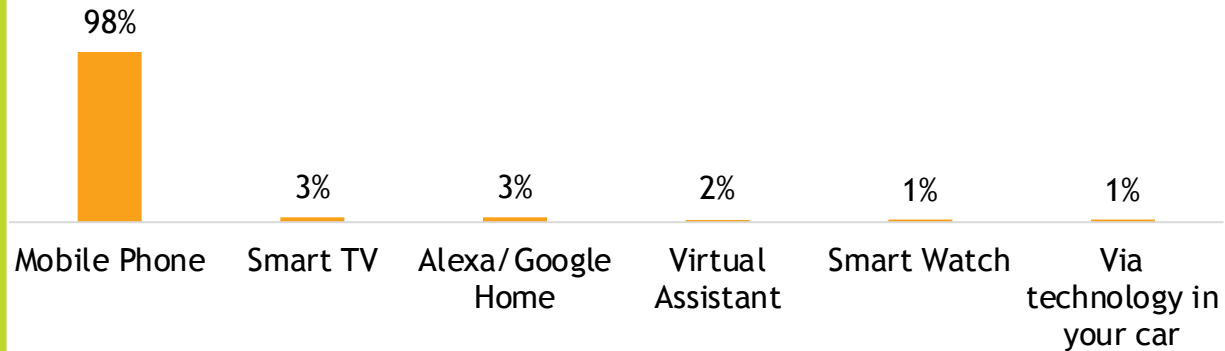


Base: Total Shoppers (694)  
12. When you decide to place an order via FOD app, which do you usually decide first?  
13. Would you be more likely to know the specific restaurant you want to order from, or just a general idea of the type of cuisine?  
4. How likely are you to try a new restaurant or one that you may not have heard of or visited in the past using a Food On Demand app?

# IMPLEMENTS OF WAR

Mobile phone apps are the main weapons for now. But keep your sights on the integration of emerging technologies – particularly virtual assistants.

## DEVICE USED TO USE FOD APP



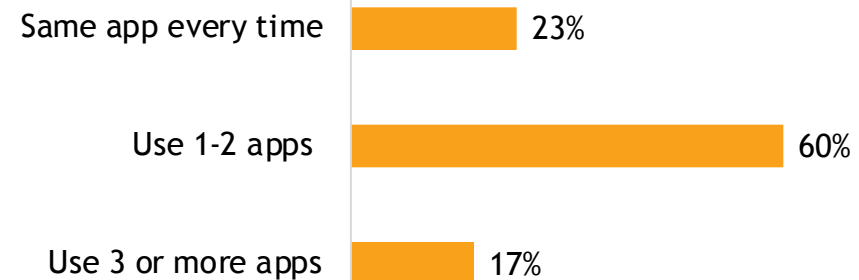
Base: Total Shoppers (694)

6. What devices have you used to place an order?

11. Do you tend to use the same app to place orders?



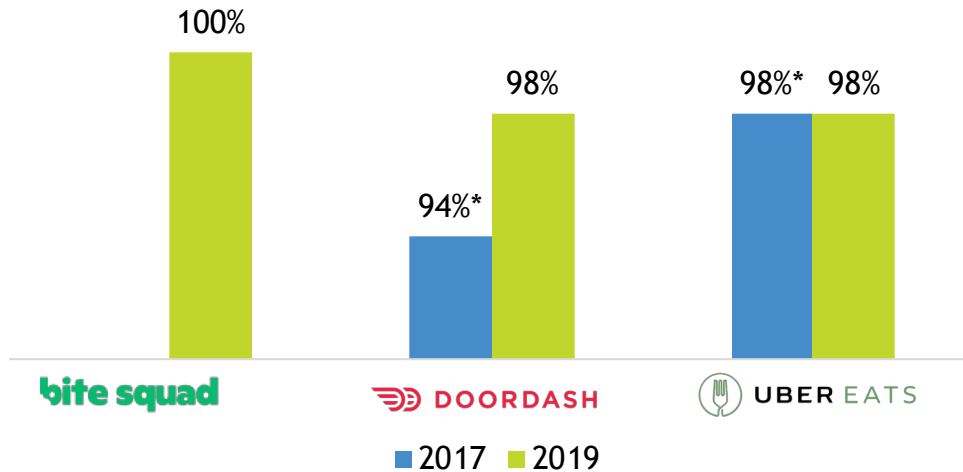
## NUMBER OF APPS TENDED TO USE



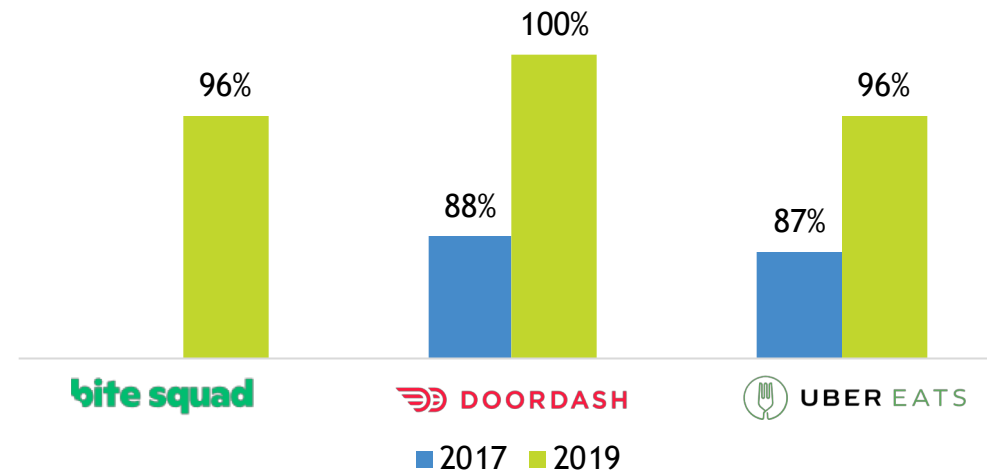
# USABILITY: WINNING BATTLES

Ease of use and likely to use are winning, but stay on your guard! We all know your apps must be improved constantly if you want a fighting chance in the future!

## APP IS EASY TO USE



## WOULD USE APP AGAIN



\*2017 Question based of 5 point scale

Base: Total Shoppers: (Bite Squad n=50/DoorDash n=51/Uber Eats n=49)

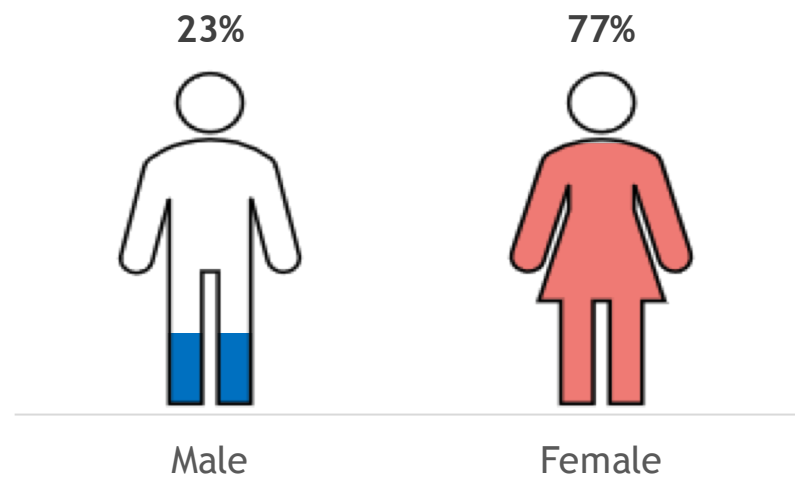
18. Was the app easy to use?

19. Would you use this app again?

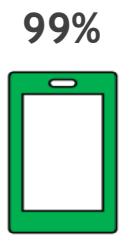
# ROLL WITH THE PUNCHES ON WHAT WOMEN WANT

Who is your target audience, and are you marketing to them? We know women look for customer service, but are you delivering?

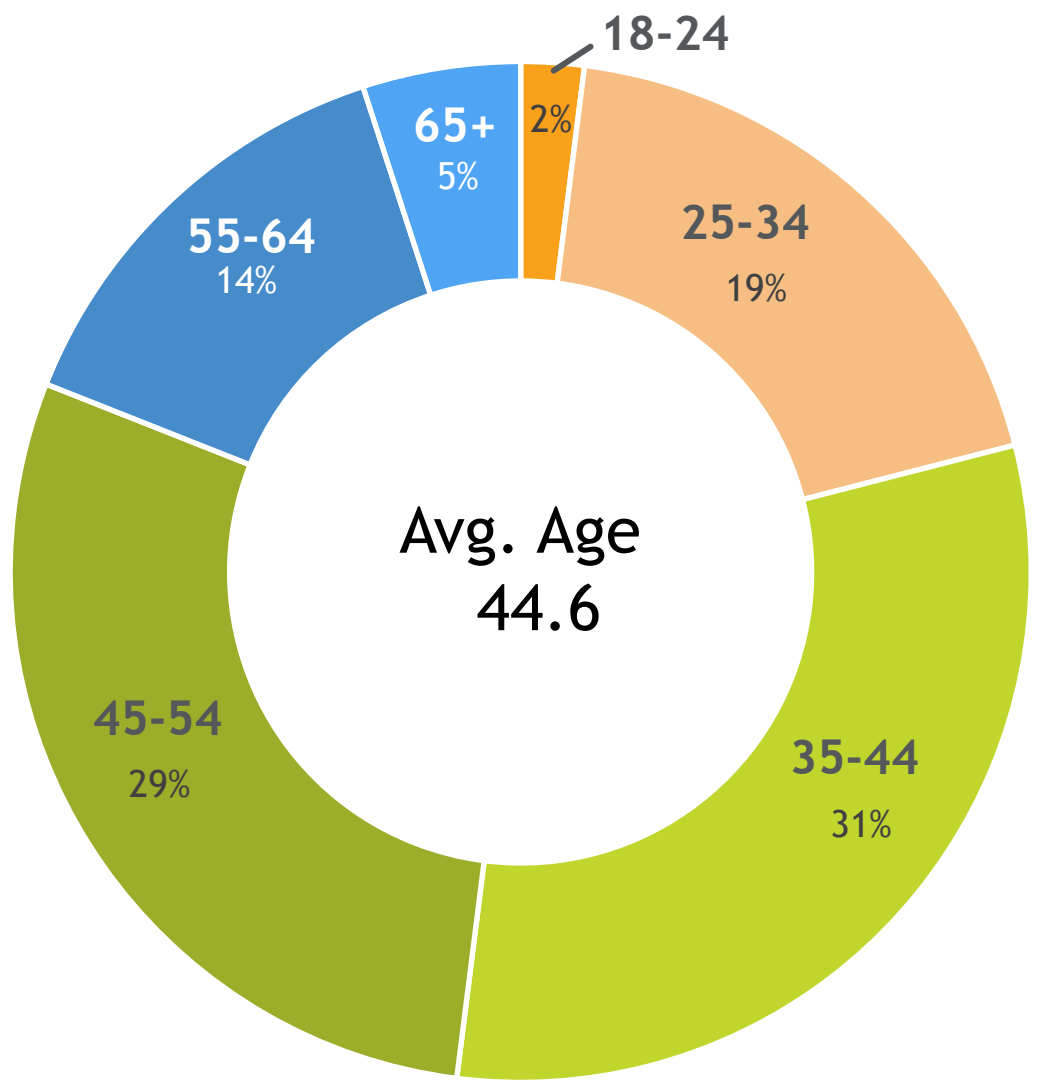
## GENDER



## USED APP ON PHONE WITHIN THE LAST MONTH



## AGE

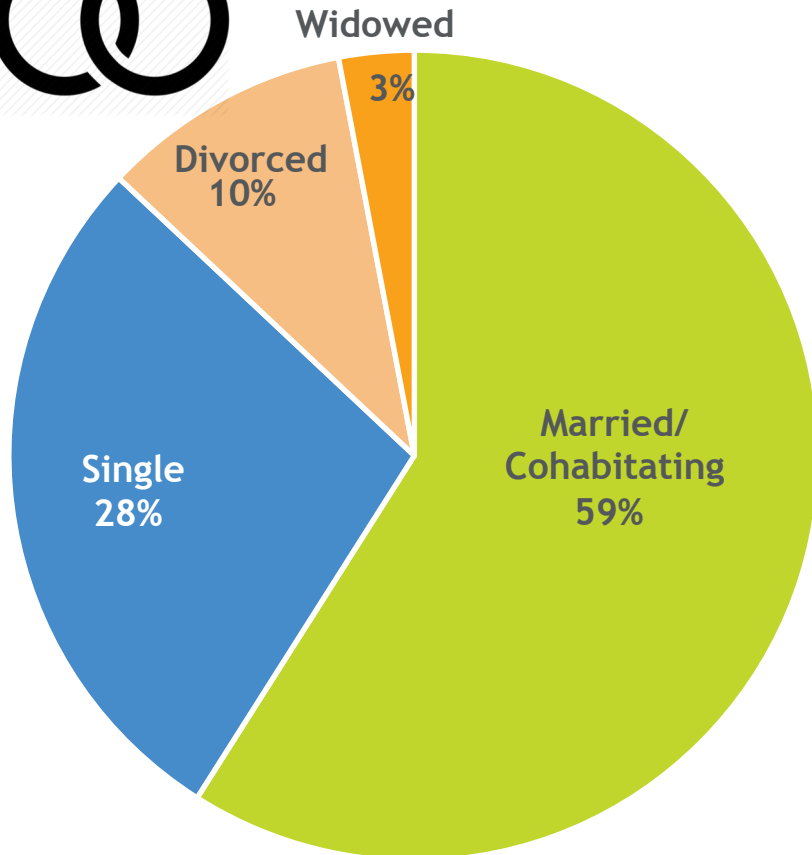


# THE AGE-OLD BATTLE: WHO'S MAKING DINNER?

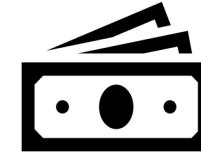
Food on demand is winning and proves there is really an app for everything! But are you fighting your way to the top and separating yourself from the competition with the right marketing strategy?



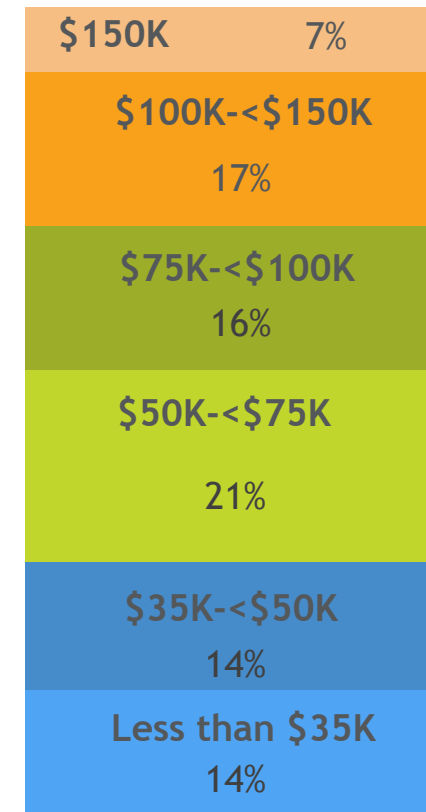
## MARITAL STATUS



SeeLevel HX | April 2019



## INCOME



Avg. Income: \$90.1K



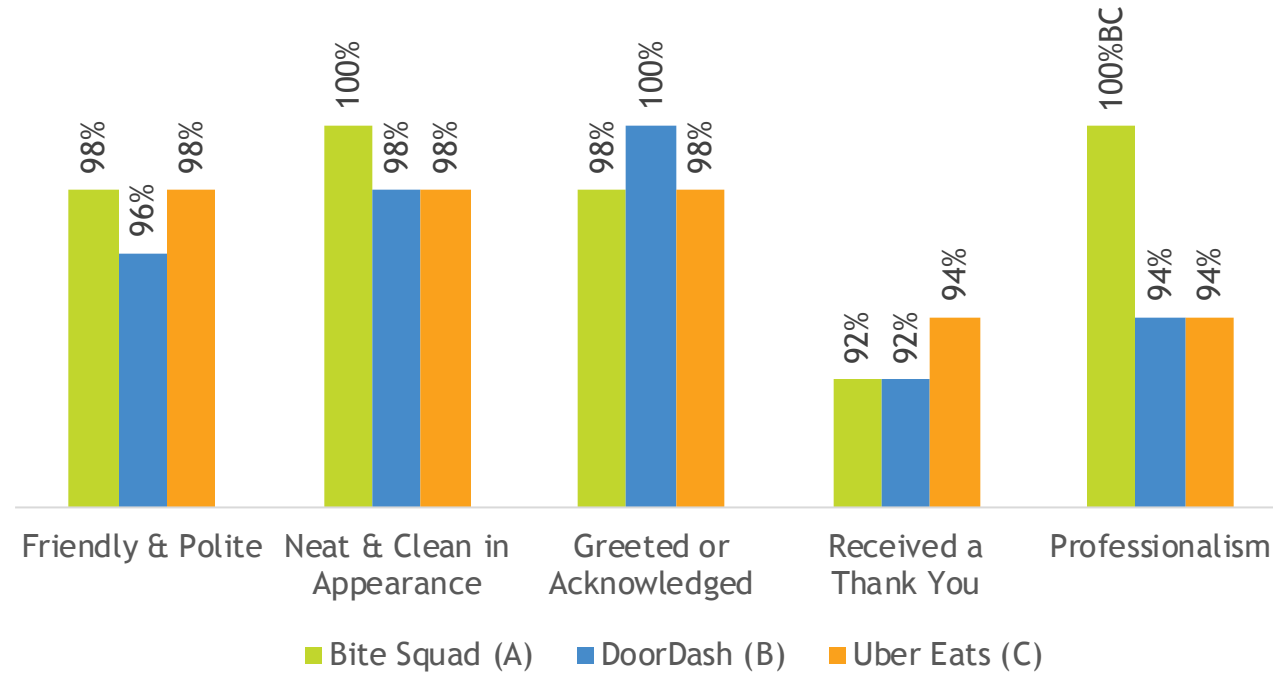
Avg HH with Children: 48%  
Avg Children in HH: 1.9

# MYSTERY SHOP SURVEYS



# COURIERS: YOUR FOOT SOLDIERS

Couriers deliver the only face-to-face customer service experience, so they must march to your brand's beat!  
Saying "thank you," professionalism and cleanliness of car offer strong opportunities for FOD apps to stand out from the rest.



Base size (total shoppers who saw car): Regarding car cleanliness, Bite Squad n=9/ DoorDash n=29/Uber Eats n=15)  
Base size (all other questions): Bite Squad n=50/DoorDash n=51/Uber Eats n=49)  
Letters indicate significantly difference between categories at 90%  
12. Was the driver friendly and polite?  
13. Was the driver neat and clean in appearance?  
14. Did the driver greet or acknowledge you?  
15. Did the driver thank you?  
17.. Was the overall delivery professional?  
16. Was the car clean?

## CLEANLINESS OF CAR

100%  
**bite squad**



97%  
**DOORDASH**



87%  
**UBER EATS**



## RESTAURANTS:

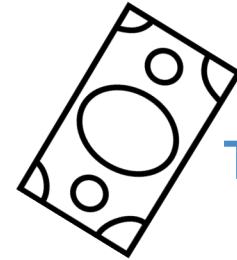
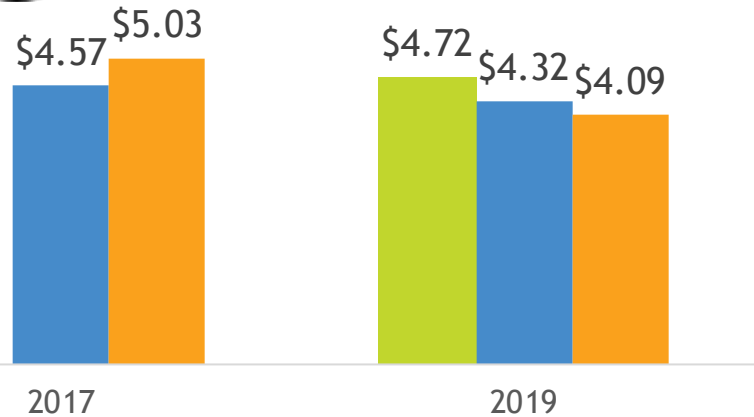
Which FOD apps do you want in your corner?

# WINNING THE CUSTOMER LOYALTY WAR

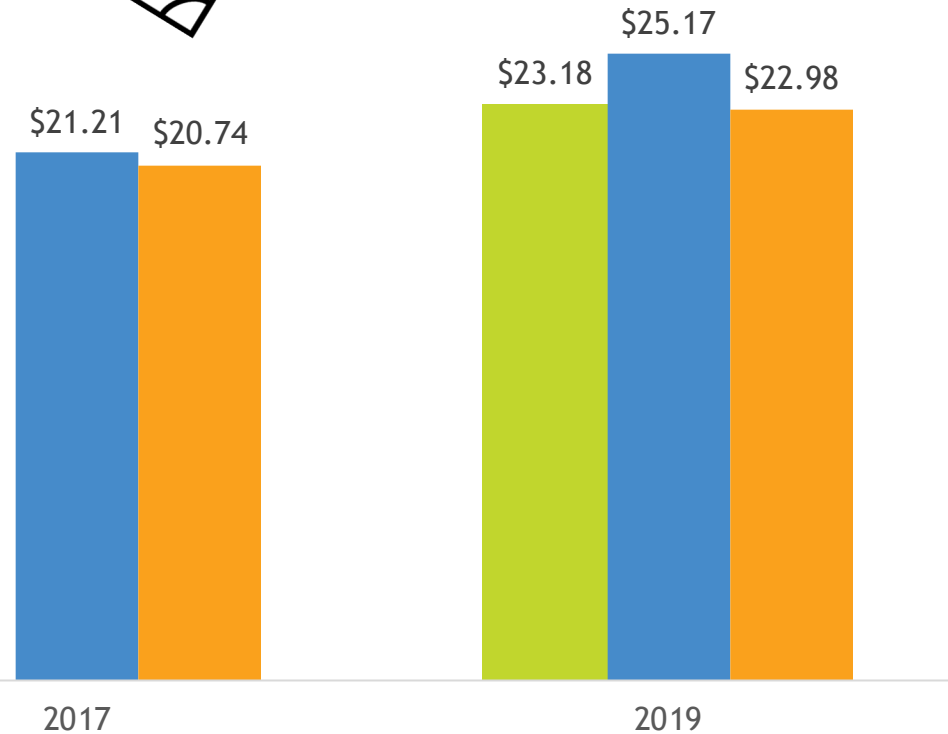
Remember the key drivers to choosing an FOD app? Survey results show fees is most important factor in winning the war to gaining customer loyalty!



## TOTAL FEES (DELIVERY AND/OR SERVICE FEES)



## TOTAL COSTS



- Bite Squad
- DoorDash
- Uber Eats

Letters indicate significantly difference between categories at 90%

Base size for Average Fee: Shoppers that had a fee (Bite Squad n=46/DoorDash n=51/Uber Eats n=44)

5. How much was the delivery fee? Base Size: Shoppers with a delivery fee (Bite Squad n=29/DoorDash n=34/Uber Eats n=29)

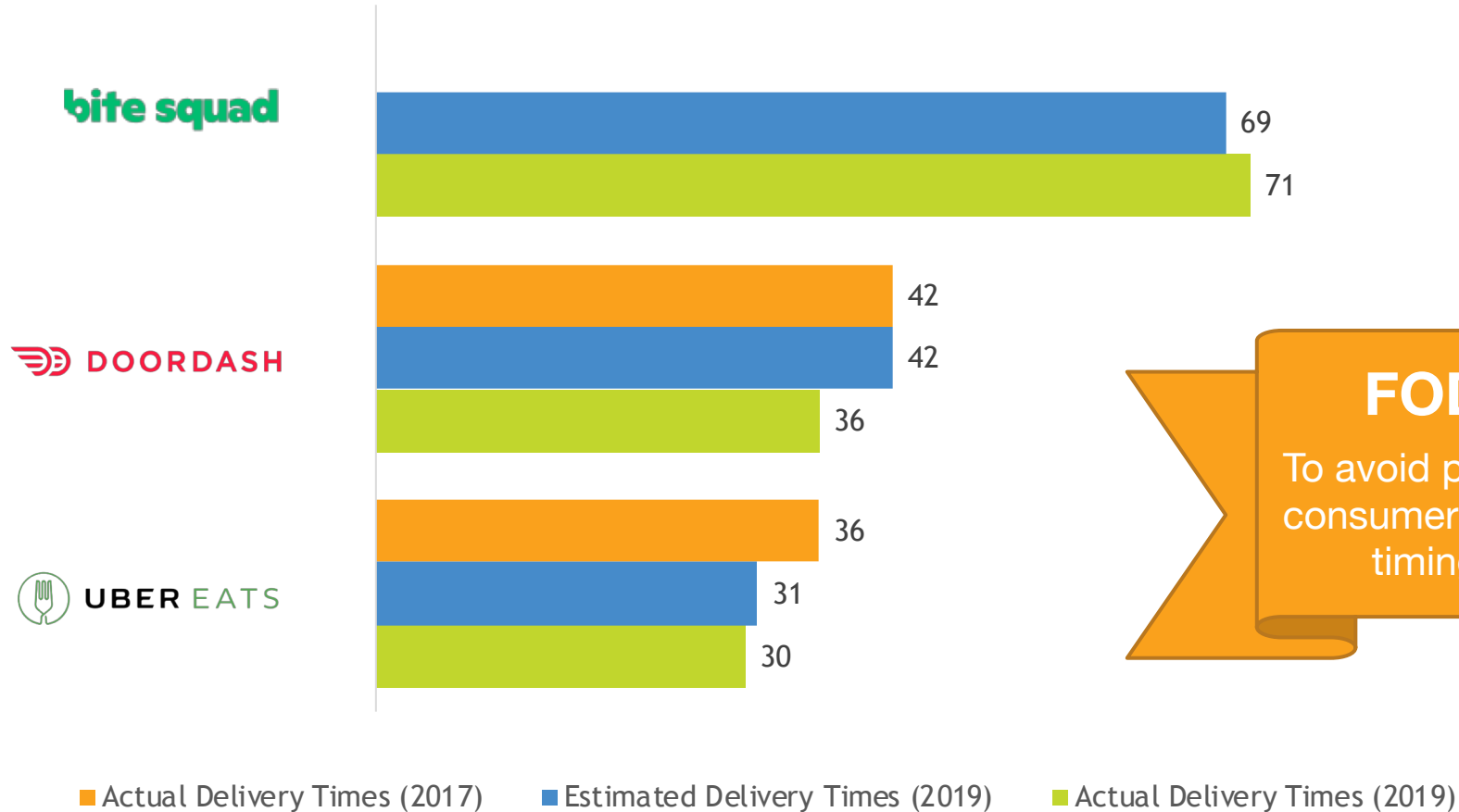
6. How much was the service fee? Base Size: Shoppers with a service fee (Bite Squad n=34/DoorDash n=51/Uber Eats n=15)

20. Total purchase amount including delivery and including tip. Base size: Total Shoppers: (Bite Squad n=50/DoorDash n=51/Uber Eats n=49)



# DELIVERY TIMES: IMPORTANT VICTORIES

Delivery time is not everything to those surveyed, based on the key drivers. Is that because there is a perception that all apps are the same? How long is too long?



## FOD APPS:

To avoid picking fights with consumers, deliver on your timing estimates.

\*2017 Results were self reported  
Letters indicate significantly difference between categories at 90%  
Base: Total Shoppers: (Bite Squad n=50/DoorDash n=51/Uber Eats n=49)  
2. What was the original projected time to receive your meal?

1. What time did you place your order?
3. What time did you receive your meal?

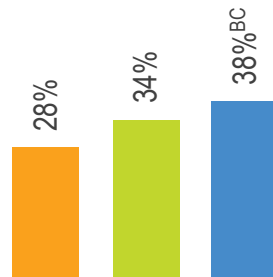
# DELIVERY TIMES: FIGHT TO THE FINISH

Is it more important to offer faster delivery times or to beat your estimated delivery times?

## WHEN THE FOOD ARRIVED (WITHIN 5 MINS. ETD)

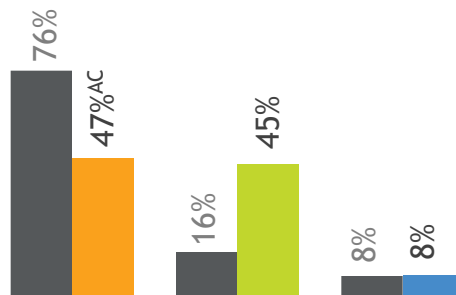
**bite squad**

(A)



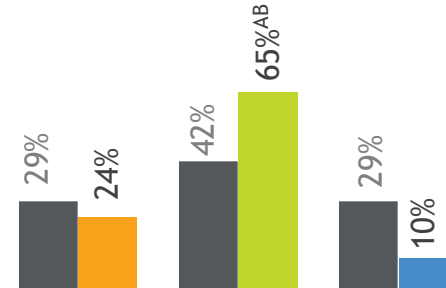
**DOORDASH**

(B)



**UBER EATS**

(C)



● 2017 Results

● Early (2019)

● Right on time (2019)

● Late (2019)

\*2017 Results were self reported

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Base: Total Shoppers: (Bite Squad n=50/DoorDash n=51/Uber Eats n=49)  
2. What was the original projected time to receive your meal?

1. What time did you place your order?  
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# READY TO CALL THE SHOTS?

Gain market share and customer loyalty with SeeLevel HX.  
Email [info@seelevelhx.com](mailto:info@seelevelhx.com) or call **404.351.7888** ext. 3100  
to get started today.